Middletown, New York 10940

### Office of the Vice President for Administration & Finance September 21, 2022

To: Members of the Board of Trustees

From: Paul Martland, Vice President of Administration and Finance

FISCAL REPORT: September 1, 2021 - August 31, 2022

The report of revenue and expenditures for the period September 1, 2021 to August 31, 2022 is attached. This report compares the projected 2021-2022 fiscal year to the budget which reflects expected levels of State support and enrollment. The format of this report compares month activity to budget, current year to date activity to budget year to date, and projection to budget.

### Year-to-Date Revenue Highlights

Total year-to-date revenues for the twelve-month period ending August 31, 2022, are 3.7% or \$2.3 million lower than the budget expectations. Enrollment declines of 17% for Fall and Spring are the major contributing factors to the shortfall. As you recall the college budgeted for 10% reduction. These shortfalls impacts tuition, fees, and chargeback revenues. Summer revenues are slightly more than budget even with Summer 2022 enrollment having a 21% decline compared to Summer 2021. This is because the budget included a more aggressive reduction compared to Fall and Spring. There was also a 52.2%, or \$238k decline in Non-Credit Courses which are offered by the college's Continuing and Professional Development Education department also known as CAPE.

### Year-to-Date Expenditures Highlights

Total expenditures for the twelve-month period ending August 31, 2022, are 4.9% or \$3.1 million below the budget. Each of the three major expense categories contributed to this positive variance. Personnel Services expenses are down \$2.4 million from the budget, largely due to the net effect of savings from employee retirements, the timing of filling open positions, and reductions in Federal Work Study payments. Included in this category are employee payouts increases related to the recently negotiated Faculty Contract and accruals for possible employee payouts which may result from negotiations with CSEA over PT security staff classifications. Employee benefit expenses are \$822k lower than budget largely due to vacant positions not yet filled. Contract Services is less than budget by \$870k primarily due to the net effect of CRRSAA expenditures (\$769k) occurring in the Equipment line, decrease in Material & Supplies expense (\$396k), decrease in bad debt expense (\$237k), additional funding towards the Facilities and PIP glide paths of \$448k for future planned expenditures, increase in utility cost of \$339k, and additional \$330k in consulting costs to temporary fill some of the college vacancies and provide assistance to CAPE to bolster Self Sustaining revenues. Equipment is over budget by \$952k due to CRRSAA expenditures.

### **Full Year Projections**

Since August is the final month of the fiscal year, the full year projections are essentially the same as the year-to-date projections. In all likelihood the final actual bottom line will be approximately \$200,000 higher in the final audited statements. Invoices are still coming in for open purchase orders for goods and services received prior to August 31, 2022. Some of the open Pos were encumbered at a higher level than the final actual expenditures.

### **FUND BALANCE**

SUNY's general guideline for each community college, regardless of size, is to "work to establish unrestricted net assets ranging from 5% to 15% of its operating expenses." The current projection indicates that the operating fund balance plus restricted fund balance will result in a level of 11% of operating expenses.

It should be noted that the College's estimated operating fund balance of \$6,771,617 is different from what our Sponsor Orange County report. The County fund balance calculation includes the college's restricted fund balance and adds back sick and vacation accruals that were recorded in the college's unrestricted fund. The County's methodology of adding back sick and vacation accruals produces a higher unrestricted fund balance than that reported by the College in our audited financial statements.

AY21-22 Projected Year-End

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			Actual Month vs Budget	s Budget								
			Month			1	YTD Actual vs. YTD Budget	TD Budget				Projected vs. Budget
	5/31/2022	5/31/2022	\$ Variance	% Variance	YTD Actual	YTD Budget	\$ Variance	% Variance	AY21-22	AY21-22		\$ Variance
	Actual Month	Budget Month	Fav/(Unfav)	Fav/(Unfav	as of 05/31/22	as of 05/31/22	Fav/(Unfav)	Fav/(I Infav)	*Revised	Original Budge	•	
Revenue			(A-B)	(C/B)			(E-F)	(G/E)	-	Original budget		100
Fall	\$ (16,994) \$	\$ (3,610) \$		370.8%	9,150,018	\$ 9,583,820	\$ (433.802)	45%	\$ 9147418	\$ 9581 220		(I-1)
Winter				#DIV/0!	97,776	92,080		6.2%	97.776			5.696
Spring	(10,930)	1	(10,930)	#DIV/0!	7,452,904	8,034,980	(582,076)	-7.2%	7.452.904	8.034.980		(582 076)
Summer	254,980	258,670	(3.690)	-1.4%	1.262.830	1 259 390	3 440	0 3%	1 331 300	1 337 860		200,000
Tuition-Credit	227.056	255 060	(000,00)	11 000	17,062,630	18 070,000	3,440	0.5%	1,331,300	1,327,860		3,440
1	000,122	000,002	(28,004)	-TT.0%	17,963,528	18,970,270	(1,006,742)	-5.3%	18,029,398	19,036,140		(1,006,742)
Tuition-Non-Credit	1,275	3,750	(2,475)	-66.0%	11,825	15,395	(3,570)	-23.2%	16,695	20,265		(3,570)
Total Tuition	228,331	258,810	(30,479)	-11.8%	17,975,353	18,985,665	(1,010,312)	-5.3%	18,046,093	19,056,405		(1,010,312)
State Aid				#DIV/0!	8,857,256	8,827,663	29,594	0.3%	11,809,672	11,770,217		39,455
9a State Aid-Non Credit Courses			,	#DIV/0!	688,645	688,645		0.0%	918,193	918,193		
10 County Aid	,			0.0%	19,052,882	19,052,882	,	0.0%	19,052,882	19,052,882		
11 Chargebacks	11,267	20,000	(8,733)	-43.7%	2,092,106	2,557,910	(465,804)	-18.2%	2,360,936	2,826,740		(465,804)
12 Service Fees	52,274	44,230	8,044	18.2%	2,733,214	2,886,300	(153,086)	-5.3%	2,772,224	2,925,310		(153,086)
13 Non Credit Courses	16,628	23,620	(6,992)	-29.6%	205,546	442,210	(236,664)	-53.5%	208,633	456,790		(248, 157)
L4 Cares Funding			,	0.0%			,	0.0%				
L5 CRRSAA Funding		,		#DIV/0!	5,268,118	5,268,118	0	0.0%	5,268,118	5,268,118		0
16 ARP Funding				#DIV/0!	1			#DIV/0!		i		
7 Other	22,573	37,900	(15,327)	-40.4%	255,434	440,518	(185,084)	-42.0%	407,684	683,443		(275,759)
.8 Sub-Total	102,742	125,750	(23,008)	-18.3%	39,153,202	40,164,246	(1,011,043)	-2.5%	42,798,343	43,901,693		(1,103,350)
9 Total Revenues	331,074	384,560	(53,487)	-13.9%	57,128,555	59,149,911	(2,021,355)	-3.4%	60,844,436	62,958,098		(2,113,662)
0 Expenditures			(F-E)	(G/F)			(F-E)	(G/F)				(1-1)
1 Total Personnel Services	2,506,486	2,676,461	169,975	6.4%	23,189,778	25,942,967	2,753,189	10.6%	32,352,923	34,371,200		2,018,277
2 Total Employee Benefits	1,369,332	1,426,292	56,960	4.0%	12,932,021	13,724,987	792,967	5.8%	17,779,474	18,400,226		620,752
Total Contract Services	930,729	1,123,864	193,135	17.2%	5,912,838	6,276,857	364,018	5.8%	10,094,534	9,894,772		(199,762)
Equipment	58,304	905	(57,399)	0.0%	516,135	289,185	(226,950)	0.0%	518,850	291,900		(226,950)
Total Expenditures	4,864,851	5,227,522	362,671	6.9%	42,550,772	46,233,996	3,683,224	8.0%	60,745,782	62,958,098		2,212,316
Rev over/(under) Exp	\$ (4,533,778) \$	(4,842,962) \$	309,185	<b> </b> S	14,577,783 \$	12,915,915 \$	1,661,869	s	\$ 98,655 \$		120000	98,655
st Operating Fund balance as of 8/31/21	/31/21	11.01% of	11.01% of Operating Expense				Op	Operating Fund _	6,687,020			
roj. Operating fund balance as of 8/31/22	8/31/22	11.17% of	11.17% of Operating Expense	ise				1	\$ 6,785,675			
								1	_			

AY21-22 Projected Year-End

Est Operating Fund balance as of 8/31/21	26 Rev over/(under) Exp		25 Total Expenditures	Eq	Eq. To												0.0.2 0.2													
Est Operating Fund balance as of 8/31/21	er) Exp		nditures	nditures	t Services	t Services tditures	ee Benefits t Services	sel Services ee Benefits t Services	es  el Services  ee Benefits t Services	es lel Services ee Benefits t Services	es	es lel Services ee Benefits t Services	es es es es et Services t Services	es es es es et Services t Services	ourses g g es es es es et Services t Services	ourses  B  ling  es  es  es  t Services  t Services	ourses  B  ling  es  es  es  t Services  t Services	ourses  ling  ling  es  es  es  tervices	n Credit Courses  ourses  ling  ling  es  es  es  es  tServices  tServices	State Aid State Aid-Non Credit Courses County Aid Chargebacks Service Fees Non Credit Courses Cares Funding CRRSAA Funding CRRSAA Funding Other Sub-Total Total Revenues Fotal Personnel Services Total Contract Services quipment Total Expenditures	n Credit Courses ourses g ling ling les es e	credit ion  n Credit Courses  ourses  g ling ling ling ling ling ling ling l	it ion Credit Courses ourses g ling ling ling ling ling ling ling li	it ion ion Credit Courses n Credit Courses gling ling ling ling ling ling ling lin	it Credit Courses In Credit Courses Burses Bel Services tel Services tel Services	it Credit Courses In Credit Course In Credit Cou	t Credit Courses In Credit Courses In Credit Courses In Credit Courses In Exercises In Exercises In Exercises In Exercises It Services It	credit con ion n Credit Courses n Credit Courses g ling ling ling ling ling ling ling li	ourses	ourses
/21/21	\$ (935,262) \$	4,302,009		149,429	624,828 149,429	1,329,919 624,828 149,429	2,197,833 1,329,919 624,828 149,429	2,197,833 1,329,919 624,828 149,429	3,366,747 2,197,833 1,329,919 624,828 149,429	3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	9,648 26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	20,592 9,648 - 26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	105,231 20,592 9,648 - 26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	105,231 20,592 9,648 9,648 26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	105,231 20,592 9,648 9,648 3,643 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	3,181,965 105,231 20,592 9,648 - 26,943 3,344,379 3,366,747 3,366,747 2,197,833 1,329,919 624,828 149,429	22,368 3,181,965 3,181,965 105,231 20,592 9,648 2,6,943 3,344,379 3,344,379 3,344,379 3,346,747 2,197,833 1,329,919 624,828 149,429	22,368 3,181,965 3,181,965 105,231 20,592 9,648 26,943 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	22,258 110 22,368 3,181,965 3,181,965 105,231 20,592 9,648 9,648 26,943 3,344,379 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	50,695  22,258  110  22,368  3,181,965  3,182,965  105,231  20,592  9,648  9,648  3,344,379  3,344,379  3,366,747  2,197,833 1,329,919 624,828 149,429	(13,316) 50,695 22,258 1110 22,368 3,181,965 3,181,965 105,231 20,592 9,648 9,648 9,648 3,344,379 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	(13,316) 50,695 22,258 110 22,368 3,181,965 3,181,965 105,231 20,592 9,648 9,648 3,344,379 3,344,379 3,366,747 2,197,833 1,329,919 624,828 149,429	\$ (15,121) \$ (13,316) \$ (22,258) \$ (22,258) \$ (110) \$ (22,368) \$ (3,181,965) \$ (3,25) \$ (9,648) \$ (9,648) \$ (9,643) \$ (9,648) \$ (9,643) \$ (9,648) \$ (9,643) \$ (9,648) \$ (9,643) \$ (9,648) \$ (9,643) \$ (9,648) \$ (9,643) \$ (9,648) \$ (9,643) \$ (9,648)	\$ (15,121) \$ (13,316) \$ 50,695 \$ 22,258 \$ 110 \$ 22,368 \$ 3,181,965 \$ 3,181,965 \$ 9,648 \$ 9,648 \$ 9,648 \$ 3,344,379 \$ 3,366,747 \$ 3,366,747 \$ 3,366,747	8 2 1 5 8 6 8 5 6 21 5	
11.01% of Operating Expense	(1,065,988) \$	4,499,940		905	905	1,409,535 656,008 905	2,433,492 1,409,535 656,008 905	2,433,492 1,409,535 656,008 905	3,433,953 2,433,492 1,409,535 656,008 905	3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	\$1,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	9,000 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	10,020 9,000 9,000 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	125,000 10,020 9,000 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	125,000 10,020 9,000 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	125,000 10,020 9,000 51,230 3,367,353 3,433,953 2,433,492 1,409,535 656,008 905	3,172,103 125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008	66,600 3,172,103 1,125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 2,433,492 1,409,535 656,008	3,290 66,600 3,172,103 125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 2,433,492 1,409,535 656,008	63,310 3,290 66,600 3,172,103 1125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008	63,550 63,310 3,290 66,600 3,172,103 125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008 905	63,550 63,310 3,290 66,600 3,172,103 125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008	63,550 63,310 3,290 66,600 3,172,103 125,000 10,020 9,000 51,230 51,230 3,367,353 3,433,953 3,433,953 2,433,492 1,409,535 656,008	3,3 1,40	63 63 66, 66, 3,172 3,172 1125 110, 9, 9, 9, 1,409,5	(240) \$ (240) \$ (53,550) (63,310) (3,290) (66,600) (3,172,103) (10,020) (10	6/30/2022  uudget Month  (240) \$ (240) \$ 63,550 63,310 3,290 66,600 3,172,103 3,172,103 1125,000 110,020 9,000 51,230 51,230 3,367,353 3,433,953 2,433,492 1,409,535 656,008 905
130,726		197,931	(148,524)		31,180				,205) ,659 ,616	,974) ,205) ,659 ,616	,287) ,974) ,205) ,659 ,616	,287) ,974) ,205) ,205)	,287) ,974) ,205) ,659	,287) ,287) ,974) ,205)	648 - - ,287) ,974) ,205)	,572 648 - - - - - - - - - - - - - - - - - - -	3,769) 3,572 648 	3,769) 3,572 648 648 (287) (287) (287) (2974) (205)	,287) ,287) ,287) ,287) ,205)	9,863 9,769) ,572 648 - - - - - - - - - - - - - - - - - - -	4,232) 9,863 9,863 9,769) 3,769) 5,572 648 648	3,180) 4,232) 9,863 9,863 3,769) 3,769) 5,572 648 648	1,052) 3,180) 3,180) 9,863 9,769) 3,769) 3,769) 3,779 648 648 686 686 686	2,855) 1,052) 1,052) 3,180) 4,232) 9,863 9,863 9,769) 9,779 648 648 659	3,316) 2,855) 1,052) 3,180) 3,180) 3,180) 9,863 9,863 648 648 659	3,316) 2,855) 1,052) 3,180) 3,180) 9,863 9,863 9,863 9,769) 3,769) 3,769) 3,769) 3,769) 3,769) 3,769) 648	(14,881) (13,316) (12,855) (41,052) (44,052) (44,232) 9,863 9,863 (19,769) 10,572 648 (19,769) 10,572 (24,287) (22,974) (67,205) (67,205) (67,205)	(A-B) (14,881) (13,316) (12,855) (41,052) (41,052) (3,180) (44,232) 9,863 9,863 10,572 648 (19,769) 10,572 648 (19,769) (10,769) (10,772) (24,287) (22,974) (67,205) (67,205) 79,616 31,180	Fav/(Unfav) (A-B) (14,881) (13,316) (12,855) (41,052) (3,180) (44,232) 9,863 (19,769) 10,572 648 (19,769) 10,572 648 (17,769) (19,769) (19,770) (19,769)	\$ Variance \$ Fav/(Unfav) (A-B) (14,881) (13,316) (12,855) (41,052) (3,180) (44,232) 9,863 9,863 10,572 648 (19,769) 10,572 648 (22,974) (24,287) (24,287) (24,287) (27,205) (F-E) 79,616 31,180
45		4.4%	0.0%	4.0%	4 00/	5.6%	9.7%	(G/F) 9.7% 5.6%	-2.0% (G/F) 9.7% 5.6%	-0.7% -2.0% (G/F) 9.7% 5.6%	-47.4% -0.7% -2.0% -2.0% -5.6%	#DIV/0! 47.4% -0.7% -2.0% -2.0% (6/F) 9.7% 5.6%	#DIV/0! #DIV/0! #17.4% -0.7% -2.0% -2.0% 5.6% 5.6%	0.0% #DIV/0! #DIV/0! -47.4% -0.7% -2.0% -2.0% 5.6%	7.2% 0.0% #blv/oi #blv/oi -47.4% -0.7% -2.0% (G/F) 9.7%	105.5% 7.2% 0.0% 0.0% #IDIV/0! #IDIV/0! 47.4% -0.7% -2.0% 66/F) 9.7%	-15.8% 105.5% 7.2% 0.0% #DIV/0i #DIV/0i #DIV/0i -47.4% -0.7% -2.0% 5.6%	0.0% -15.8% 105.5% 7.2% 0.0% #DIV/0! #DIV/0! -47.4% -0.7% -2.0% 5.6%	#DIV/01 0.0% -15.8% 105.5% 7.2% 0.0% #DIV/01 #DIV/01 #DIV/01 #DIV/01 -47.4% -0.7% -2.0% 5.6%	0.3% #DIV/OI 0.0% -15.8% 105.5% 7.2% 0.0% 0.0% #DIV/Oi	-66.4% 0.3% #DIV/0i 0.0% -15.8% 105.5% 7.2% 0.0% 0.0% #DIV/0i #DIV/0i #DIV/0i #DIV/0i #DIV/0i -0.7% -0.7% -0.7% -0.7% -0.7% -0.7%	-96.7% -66.4% 0.3% #DIV/0I 0.0% -15.8% 105.5% 7.2% 0.0% #DIV/0I	-64.8% -96.7% -66.4% 0.3% #DIV/0! 0.0% -15.8% 105.5% 7.2% 0.0% #DIV/0!	-20.2% -64.8% -96.7% -66.4% -0.3% #DIV/0I 0.0% -15.8% 105.5% 7.2% -0.0% #DIV/0I #DIV/0I #DIV/0I #DIV/OI #DIV/O	#DIV/0! -20.2% -64.8% -96.7% -66.4% 0.3% #DIV/0! 0.0% -15.8% 105.5% 7.2% 7.2% 7.2% 7.2% -0.0% #DIV/0!	#DIV/0! #DIV/0! -20.2% -64.8% -96.7% -66.4% 0.3% #DIV/0! 0.0% -15.8% 105.5% 7.2% 7.2% 0.0% 7.2% -47.4% -0.7% -2.0% -6.6/F] 9.7%	6200.2% #DIV/0! #DIV/0! -20.2% -64.8% -96.7% -66.4% 0.3% #IDIV/0! 0.0% 7.2% 105.5% 7.2% 0.0% 7.2% -0.7% -0.7% -0.7% -0.7%	(C/B) 6200.2% #DIV/O! #DIV/O! #DIV/O! -20.2% -64.8% -96.7% -66.4% 0.3% #DIV/O! 0.0% -15.8% 105.5% 7.2% -0.0% #DIV/O!	, , , , , , , , , , , , , , , , , , ,	
	13,548,113 \$	46,968,047	641,406	The state of the s	6,754,556	14,188,043 6,754,556	25,384,042 14,188,043 6,754,556	25,384,042 14,188,043 6,754,556	60,516,161 25,384,042 14,188,043 6,754,556	42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 14,188,043 6,754,556	2,197,337 2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	18,007,795 12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 - 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	11,885 18,007,795 12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 - 290,409 42,508,365 60,516,161 14,188,043 6,754,556	17,995,910 11,885 18,007,795 12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 - 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	1,320,301 17,995,910 11,885 18,007,795 12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	7,442,936 1,320,301 17,995,910 11,885 18,007,795 12,039,221 688,645 19,052,882 2,197,337 2,757,709 2714,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	97,776 7,442,936 1,320,301 17,995,910 11,885 12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 290,409 42,508,365 60,516,161 25,384,042 14,188,043 6,754,556	3 3 5 7 2 5 11 5 6 6 6 7 6	3 3 4 7 2 5 1 5 6 6 7	3 3 9 9 7 7 2 5 1 1 1 1 1 6 6 6 7 22	YTD Actual as of 06/30/22 9,134,897 97,776 7,442,936 1,320,301 17,995,910 11,885 18,007,795 12,039,221 688,645 19,052,882 2,197,337 2,757,709 214,043 5,268,118 5,268,118 5,268,118 60,516,161 25,384,042 14,188,043 6,754,556
	\$ 11,715,506 \$	50,868,357	290,090		6,946,525	15,134,522 6,946,525	28,497,220 15,134,522 6,946,525	28,497,220 15,134,522 6,946,525	62,583,863 28,497,220 15,134,522 6,946,525	43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	491,748 43,531,598 62,583,863 62,583,863 28,497,220 15,134,522 6,946,525	491,748 43,531,598 62,583,863 62,583,863 28,497,220 15,134,522 6,946,525	5,268,118 491,748 43,531,598 62,583,863 62,583,863 28,497,220 15,134,522 6,946,525	5,268,118 491,748 43,531,598 62,583,863 62,583,863 28,497,220 15,134,522 6,946,525	451,210 5,268,118 - 491,748 43,531,598 62,583,863 62,583,863 28,497,220 15,134,522 6,946,525	2,896,320 451,210 5,268,118 491,748 43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	2,682,910 2,896,320 451,210 5,268,118 - 491,748 43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	19,052,882 2,682,910 2,896,320 451,210 5,268,118 43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	688,645 19,052,882 2,682,910 2,896,320 451,210 5,268,118 491,748 43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	11,999,765 688,645 19,052,882 2,682,910 2,896,320 451,210 5,268,118 491,748 43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	19,052,265 11,999,765 688,645 19,052,882 2,682,910 2,896,320 451,210 5,268,118 41,748 43,531,598 62,583,863 28,497,220 15,134,522 6,946,525	18,685 19,052,265 11,999,765 688,645 19,052,882 2,682,910 2,896,320 451,210 5,268,118 491,748 43,531,598 62,583,863 28,497,220 15,134,525 6,946,525	19,033,580 18,685 19,052,265 11,999,765 1688,645 19,052,882 2,682,910 2,896,320 451,210 5,268,118 491,748 43,531,598 62,583,863 62,583,863	1,322,940 19,033,580 19,052,265 19,052,265 11,999,765 688,645 19,052,882 2,682,910 2,896,320 451,210 5,268,118 491,748 43,531,598 62,583,863 62,583,863	8,034,980 1,322,940 19,033,580 18,685 19,052,265 11,999,765 688,645 19,052,882 2,682,910 2,896,320 451,210 - 5,268,118 - 491,748 43,531,598 62,583,863	92,080 8,034,980 1,322,940 19,033,580 19,052,265 11,999,765 688,645 19,052,882 19,052 19,052 19,052 19,052 19,052 19,052 19,	\$ 9,583,580 92,080 8,034,980 11,322,940 19,033,580 19,052,265 11,999,765 688,645 19,052,882 2,682,910 2,896,320 451,210 2,896,320 451,210 2,896,320 451,210 2,896,320 451,210 2,896,320 3,268,118 491,748 491,748 491,748 491,748 491,748 491,748 491,748	6 6 28 62 43 55 55 55 55 55 55 55 55 55 55 55 55 55	s as o	**YTD Budget** as of 06/30/22 \$ 9,583,580 92,080 8,034,980 11,322,940 119,033,580 11,999,765 11,999,799,799 11,999,799 11,999,799 11,999,799 11,999,799 11,999,799 11
	\$ 1.832.607	3,900,310	(351,316)		191,968	946,479 191,968	3,113,178 946,479 191,968	(F-E) 3,113,178 946,479 191,968	(2,067,702) (F-E) 3,113,178 946,479 191,968	(1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(201,339) (1,023,233) (2,067,702) (2,067,702) (F-E) 3,113,178 946,479 191,968	(201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(237,167)  0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	39,456 (485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(1,044,470) 39,456 (485,573) (138,611) (237,167) (237,167) (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(6,800) (1,044,470) 39,456 39,456 (485,573) (138,611) (237,167) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(1,037,670) (6,800) (1,044,470) 39,456 (485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(2,639) (1,037,670) (6,800) (1,044,470) 39,456 (485,573) (138,611) (237,167) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(592,044) (2,639) (1,037,570) (6,800) (1,044,470) 39,456 (485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	5,696 (592,044) (2,639) (1,037,670) (1,044,470) 39,456 (485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	\$ (448,683) \$5,696 (592,044) (2,639) (1,037,670) (1,044,470) 39,456 (485,573) (138,611) (237,167) 0 (201,339) (1,023,233) (2,067,702) (F-E) 3,113,178 946,479 191,968	(1,0) (1,0)	Fav// (1,0 (1,0 (1,0 (1,0 (1,0 (1,0 (1,0 (1,0	\$ Va Fav/I (1,0 (1,0 (1,0 (1,0 (1,0 (2,0 (2,0 (2,0 (3,1) (1,0 (2,0 (3,0 (3,0 (4,0) (4,0)
		7.7%	0.0%	2.070	7 80%	6.3%	10.9%	(G/F) 10.9% 6.3%	-3.3% (G/F) 10.9% 6.3%	-2.4% -3.3% (G/F) 10.9% 6.3%	-40.9% -2.4% -3.3% (G/F) 10.9% 6.3%	#DIV/0! -40.9% -2.4% -3.3% (G/F) 10.9% 6.3%	0.0% #DIV/0i -40.9% -2.4% -3.3% (G/F) 10.9% 6.3%	0.0% 0.0% #DIV/0! -40.9% -2.4% -3.3% (G/F) 10.9% 6.3%	-52.6% 0.0% 0.0% #DIV/0I -40.9% -2.4% -3.3% (G/F) 10.9%	4.8% -52.6% 0.0% 0.0% #DIV/0I -40.9% -2.4% -3.3% 6.3%	-18.1% -4.8% -52.6% 0.0% 0.0% #DIV/0  -40.9% -2.4% -3.3% 6.3%	0.0% -18.1% -4.8% -52.6% 0.0% 0.0% #IDIV/0  -40.9% -2.4% -3.3% 6.3%	0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% 0.0% 0.0% -40.9% -2.4% -3.3% 6.3%	0.3% 0.0% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% 0.0% #DIV/0i -40.9% -2.4% -3.3% 6.3%	-5.5% 0.3% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% -52.6% 4.00% #DIV/01 -40.9% -2.4% -3.3% 6.3%	-36.4% -5.5% 0.0% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% -40.9% #DIV/01 -40.9% -2.4% -3.3% 6.3%	-5.5% -36.4% -36.4% 0.3% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% 40.0% 4DIV/0  -40.9% -2.4% -3.3% 6.3%	-0.2% -5.5% -36.4% -3.6.4% 0.0% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% 0.0% -4.8% -52.6% -3.3% 6.3% 6.3%	-7.4% -0.2% -5.5% -36.4% -3.6.4% -3.6.4% -3.5.5% -0.0% -18.1% -4.8% -52.6% -0.0% -52.6% -0.0% -4.8% -52.6% -3.3% -2.4% -3.3% -3.8% -3.8% -3.8%	6.2% -7.4% -0.2% -5.5% -36.4% -3.6.4% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% -3.3% -2.4% -3.3% -3.3%	4.7% 6.2% -7.4% -0.2% -5.5% -36.4% -36.4% 0.0% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% -3.3% -3.3% -2.4% -3.3% -3.3%	(G/F) 4.7% 6.2% -7.4% -0.2% -5.5% -36.4% -36.4% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% -18.1% -4.8% -52.6% 0.0% -52.6% -52.6% -3.3% -3.3% -3.3% -3.3%	Fav/(Unfav) (G/F) -4.7% -6.2% -7.4% -0.2% -5.5% -36.4% -36.4% -36.4% -38.4% -18.1% -4.8% -52.6% -0.0% -18.1% -4.8% -52.6% -0.0% -19.1% -4.8% -52.6% -3.3% -3.3% -2.4% -3.3% -3.3%	% Variance Fav/(Unfav) (G/F) 4.7% 6.2% -7.4% -0.2% -5.5% -36.4% -36.4% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% -18.1% -4.8% -52.6% 0.0% 0.0% -18.3% -2.4% -3.3% -3.3% -3.3%
	\$ 49,689 \$	60,738,539	643,216		10,069,178	17,766,134 10,069,178	32,260,011 17,766,134 10,069,178	32,260,011 17,766,134 10.069,178	60,788,228 32,260,011 17,766,134 10,069,178	42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	391,429 42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	391,429 42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	5,268,118 391,429 42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	5,268,118 5,268,118 391,429 42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	208,130 5,268,118 5,268,118 391,429 42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 39,260,011 17,766,134 10,069,178	2,341,167 2,786,699 208,130 5,268,118 5,268,118 42,776,293 60,788,228 10,069,178	19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 10,069,178	918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 10,069,178	11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 5,268,118 42,776,293 60,788,228 10,069,178	18,011,935 11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 5,268,118 391,429 42,776,293 60,788,228 10,069,178	13,465 18,011,935 11,809,673 19,8193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 10,069,178	17,998,470 13,465 18,011,935 11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 10,069,178	1,325,221 17,998,470 13,465 18,011,935 11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 10,069,178	7,442,936 1,325,221 17,998,470 13,465 18,011,935 11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 32,260,011 17,766,134 10,069,178	97,776 7,442,936 1,325,221 17,998,470 13,465 18,011,935 11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 391,429 42,776,293 60,788,228 10,069,178	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	9,132,537 97,776 7,442,936 1,325,221 17,998,470 13,465 18,011,935 11,809,673 918,193 19,052,882 2,341,167 2,786,699 208,130 5,268,118 5,268,118 5,268,118 5,268,118 5,268,118	*Revised Projection 9,132,537 97,776 7,442,936 1,325,221 17,998,470 13,465 18,011,935 11,809,673 918,193 918,193 918,193 918,193 918,193 918,193 918,193 918,193 918,193 918,193 918,193 918,195 2,886,699 208,130 5,268,118 5,268,118 5,268,118 9,052,882 2,341,167 2,786,699 208,130 9,052,882 2,341,167 2,786,699 208,130 9,052,882,288 91,429 208,130 9,052,882,288 91,429 208,130 91,429	AY21-22 *Revised Projection 9,132,537 97,776 7,442,936 1,325,221 17,998,470 13,465 18,011,935 11,809,673 918,193
		62,958,098	291,900		9,894,772	18,400,226 9,894,772	34,371,200 18,400,226 9,894,772	34,371,200 18,400,226 9,894,772	62,958,098 34,371,200 18,400,226 9,894,772	43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	2,925,310 456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	20,265  19,056,405  11,770,217  918,193  19,052,882  2,826,740  2,925,310  456,790  456,790  5,268,118  683,443  43,901,693  62,958,098  34,371,200  18,400,226  9,894,772	19,036,140 20,265 119,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	92,080 8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	\$ 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098	\$ 9,581,220 92,080 8,034,980 11,327,860 119,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	vigina 9 9 9 11 11 11 11 11 11 11 11 11 11 11	AY21-22  Original Budget  \$ 9,581,220 92,080 8,034,980 13,27,860 19,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,998,098
4 15,000	¢ 40 690	2,219,559	(351,316)		(174,406)	634,092 (174,406)	2,111,189 634,092 (174,406)	(1-1) 2,111,189 634,092 (174,406)	(2,169,870) ( <i>J-I</i> ) 2,111,189 634,092 (174,406)	(1,125,400) (2,169,870) (1-1) (1,11,189 634,092 (174,406)	(292,014) (1,125,400) (2,169,870) (2,111,189 634,092 (174,406)	(292,014) (1,125,400) (2,169,870) (2,111,189 634,092 (174,406)	(292,014) (1,125,400) (2,169,870) (2,169,870) (1,111,189 634,092 (1,74,406)	(292,014) (1,125,400) (2,169,870) (2,111,189 634,092 (174,406)	(248,660) 0 (292,014) (1,125,400) (2,169,870) (1,111,189 634,092 (174,406)	(138,611) (248,660) (248,660) 0 (292,014) (1,125,400) (2,169,870) (2,169,870) (1,111,189 634,092 (174,406)	(485,573) (138,611) (248,660) 0 (292,014) (1,125,400) (2,169,870) (1,11,189 634,092 (174,406)	2 (2)	(2, (2, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		(1,0 (44 (1) (2) (2) (2) (2) (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16 (2,16)		(1,0 (1,0 (4,0 (4) (1) (2) (2) (2) (2,1 (2,1 (2,1 (2,1 (2,1 (2,1 (2,1 (2,1	(1,0) (1,0)	(1,0 (1,0 (1,0 (1,0 (1,0 (1,0 (1,0 (1,0	(1,0 (1,0 (1,0 (1,0 (1,0 (1,0 (1,0 (1,0	(4) (1,0) (1	(1-1) (1448,683) 5,696 (592,044) (1,037,670) (1,044,470) (1,044,470) (1,0485,573) (1485,573) (1485,573) (148,660) (248,660) (248,660) (1,125,400) (2,169,870) (2,111,189 634,092 (174,406)	(1-1) (1-1) (1448,683) 5,696 (592,044) (1,037,670) (1,044,470) 39,456 (138,611) (1248,660) (1,248,660) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400) (1,125,400)	\$ Variance t Fav/(Unfav) (I-J) (448,683) 5,696 (592,044) (2,639) (1,037,670) (6,800) (1,044,470) 39,456 (485,573) (138,611) (248,660) 0 (292,014) (1,125,400) (2,169,870) (1,125,400) (1,125,400) (2,111,189 634,092 (174,406)
		3.5%	-120.4%	-1.8%	40.00	3.4%	6.1%	(K/J) 6.1%	-3.4% (K/J) 6.1%	-2.6% -3.4% (K/I) 6.1%	-2.6% -3.4% (K/I) 6.1%	#DIV/0! -42.7% -2.6% -3.4% (K/I) 6.1%	0.0% #DIV/0! -42.7% -2.6% -3.4%	#DIV/01 0.0% #DIV/01 -42.7% -2.6% -3.4% (K/J) 6.1%	-54.4% #DIV/0! 0.0% #DIV/0! -42.7% -2.6% -3.4% (K/J) 6.1%	4.7% -54.4% #DIV/0! 0.0% #DIV/0! -42.7% -2.6% -3.4% -3.4%	-17.2% -4.7% -54.4% #DIV/0! 0.0% #DIV/0! -42.7% -2.6% -3.4%	0.0% -17.2% -4.7% -54.4% #DIV/0! 0.0% #DIV/0! -2.6% -3.4%	0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0! 0.0% #DIV/0! -42.7% -2.6% -3.4%	0.3% 0.0% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/OI 0.0% #DIV/OI -42.7% -2.6% -3.4%	-5.5% 0.3% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0! 0.0% #DIV/0! -42.7% -2.6% -3.4%	-33.6% -5.5% 0.3% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0! 0.0% #DIV/0! -2.6% -3.4% -3.4%	-5.5% -33.6% -5.5% 0.0% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0I 0.0% #DIV/0I 0.0% #DIV/0I 0.0% -2.6% -3.4%	-0.2% -5.5% -33.6% -5.5% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0! 0.0% #DIV/0! -2.6% -3.4% -3.4%	-7.4% -0.2% -5.5% -33.6% -5.5% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0i 0.0% #DIV/0i -2.6% -3.4%	6.2% -7.4% -0.2% -5.5% -33.6% -5.5% 0.0% 0.0% 0.0% -17.2% -4.7% -54.4% #DIV/0I 0.0% #DIV/0I 0.0% #DIV/0I -2.6% -3.4%	.4.7% 6.2% -7.4% -0.2% -5.5% -33.6% -5.5% 0.0% 0.0% 0.0% -17.2% -4.7% -4.7% -9.44% #DIV/0! 0.0% #DIV/0! 0.0% #DIV/0! -2.6% -3.4%	(K/J) -4.7% -6.2% -7.4% -0.2% -5.5% -3.6% -5.5% -3.6% -5.5% 0.0% -17.2% -4.7% -4.7% -4.7% -9.44% #DIV/0! 0.0% #DIV/0! 0.0% #DIV/0! 0.0% -17.2% -4.7% -5.4.4% #DIV/0! 0.0% -17.2% -4.7% -5.5%	Fav/(Unfav) (K/J) -4.7% 6.2% -7.4% -0.2% -5.5% -33.6% -5.5% 0.0% -17.2% -4.7% -54.4% #DIV/O! 0.0% -54.4% #DIV/O! -2.6% -2.6% -3.4%	\$ Variance % Variance   \$ Varia

AY21-22 Projected Year-End

Proj.	26 R	25			23 1	22 1	21 1	20 €	19											n	0 0	0 \	1 0	U	4 1		U N	٠,	_			
Est Operating Fund balance as of 8/31/21  Proj. Operating fund balance as of 8/31/22	Rev over/(under) Exp	Total Expenditures	Edulpment		Total Contract Services	<b>Total Employee Benefits</b>	<b>Total Personnel Services</b>	Expenditures	Total Revenues	oup-lotal	Clar	Other relianing	ARR Funding	CBBSAA Funding	Caree Funding	Non Cradit Courses	Service Fees	Chargehacks	County Aid	State Aid-Non Credit Courses	State Aid	Tutton-Non-Credit	Tuition-Credit	Summer	Spring	Winter	Winter	Fall	Royania			
8/31/21	\$ (4,334,642) \$	4,436,074	2/9,234	102,200	653 197	1,347,233	2,156,411		101,432	47,247	23,302		,	1	6,633	17,291	17 201	1			54,185	(185)	54,370	59,932	(3,807)		> (1,/55) \$		Actual Month	7707/10/1	7/24/2022	Þ
11.01% of 11.01% of	(4,629,958) \$	4,829,358	905	920,106	901 670	1,456,169	2,470,656		199,400	195,520	124,200		1	,	(3/0)	18,860	52,830	;			3,880	1,320	2,560	4,920	0		\$ (2,360) \$		<b>Budget Month</b>	7707/15/1		8
<ul><li>11.01% of Operating Expense</li><li>11.01% of Operating Expense</li></ul>	295,316	393,285	(278,329)	248,432	740	108.936	314,246	(F-E)	(97,968)	(148,273)	(100,898)				7,025	(1,569)	(52,830)				50,305	(1,505)	51,810	55,012	(3,807)		\$ 605	(A-B)	Fav/(Unfav)	Variance	Actual Month vs Budget Month	C
nse		8.1%	0.0%	27.6%		7.5%	12.7%	(G/F)	-49.1%	-75.8%	-81.2%	#DIV/0!	#DIV/0!	0.0%	-1898.5%	-8.3%	-100.0%	0.0%	#DIV/0!	#DIV/0!	1296.5%	-114.0%	2023.8%	1118.1%	#DIV/0!	#DIV/0!	-25.6%	(C/B)	Fav/(Unfav)	% Variance	h vs Budget ith	D
	\$ 9,020,750 \$	51,544,569	920,640	7,550,391	020,100,00	15 537 630	27,535,918		60,565,319	42,546,907	317,582		5,268,118		219,679	2,763,442	2,197,337	19,052,882	688,645	12,039,221	18,018,412	11,700	18,006,712	1,336,665	7,439,129	97,776	9,133,142		as of 07/31/22	YTD Actual		-
	5 7,249,951 \$ 1,770,799	55,533,312	290,995	7,659,942	10,000,01	16 500 601	30,991,684		62,783,263	43,727,118	615,948		5,268,118		450,840	2,915,180	2,735,740	19,052,882	688,645	11,999,765	19,056,145	20,005	19,036,140	1,327,860	8,034,980	92,080	\$ 9,581,220		as of 07/31/22 as of 07/31/22	YTD Budget		T
Op	1,770,799	3,988,743	(629,645)	109,551	1,00,000,1	1000	3,455,766	(F-E)	(2,217,944)	(1,180,211)	(298,366)		0		(231,161)	(151,738)	(538,403)			39,456	(1,037,733)	(8,305)	(1,029,428)	8,805	(595,851)	5,696	\$ (448,078)	(E-F)	Fav/(Unfav)	\$ Variance	YTD Actual v	G
Operating Fund	s	7.2%	0.0%	1.4%	6.3%		11.2%	(G/F)	-3.5%	-2.7%	-48.4%	#DIV/0!	0.0%	0.0%	-51.3%	-5.2%	-19.7%	0.0%	0.0%	0.3%	-5.4%	-41.5%	-5.4%	0.7%	-7.4%	6.2%	4.7%	(G/F)	Fav/(Unfav)	% Variance	YTD Actual vs. YTD Budget	Ŧ
6,687,020 6,687,020	0 \$	60,717,759	921,545	9,817,731	17,692,858	200,000	37 785 675		60,717,759	42,699,087	362,682		5,268,118		225,629	2,773,572	2,288,337	19,052,882	918,193	11,809,673	18,018,672	11,960	18,006,712	1,336,665	7,439,129	97,776	\$ 9,133,142		Projection	AY21-22		-
		62,958,098	291,900	9,894,772	18,400,226	37,272,200	3/ 371 200		62,958,098	43,901,693	683,443	,	5,268,118		456,790	2,925,310	2,826,740	19,052,882	918,193	11,770,217	19,056,405	20,265	19,036,140	1,327,860	8,034,980	92,080	\$ 9,581,220		Original Budget Fav/(Unfav) Fav/(Unfav)	AY21-22		_
	0	2,240,339	(629,645)	77,041	707,368	2,000,00	300 575	(LI)	(2,240,339)	(1,202,606)	(320,761)		0	,	(231, 161)	(151,738)	(538,403)			39,456	(1,037,733)	(8,305)	(1,029,428)	8,805	(595,851)	5,696	(448,078)	(L-I)	Fav/(Unfav)	\$ Variance	Projected vs. Budget	*
		3.6%	-215.7%	0.8%	3.8%	0.1%	(rya)	WIN	-3.6%	-2.7%	-46.9%	#DIV/0!	0.0%	#DIV/0!	-50.6%	-5.2%	-19.0%	0.0%	0.0%	0.3%							-4.7%	(K/J)	Fav/(Unfav	% Variance	rs. Budget	-

## ORANGE COUNTY COMMUNITY COLLEGE AY21-22 Projected Year-End

Est Operating Fund balance as of 8/31/21  Proj. Operating fund balance as of 8/31/22	26 Rev over/(under) Exp	25 Total Expenditures	24 Equipment														- I - I - I - I - I - I - I - I - I - I	- <u> </u>													
of 8/31/21 of 8/31/22	\$ (8,212,661) \$	8,282,714	324,097		1,780,884	1,759,695 1,780,884	4,418,038 1,759,695 1,780,884	4,418,038 1,759,695 1,780,884	70,053 4,418,038 1,759,695 1,780,884	142,301 70,053 4,418,038 1,759,695 1,780,884	46,678 142,301 70,053 4,418,038 1,759,695 1,780,884	46,678 142,301 70,053 4,418,038 1,759,695	46,678 142,301 70,053 4,418,038 1,759,695	46,678 142,301 70,053 4,418,038 1,759,695	(1,235) 46,678 142,301 70,053 4,418,038 1,759,695	4,763 (1,235) - - - - - - - - - - - - - - - - - - -	92,095 4,763 (1,235) - - - - - - - - - - - - -	92,095 4,763 (1,235) - - - - - - - - - - - - - - - - - - -	4,4	1,71 1,71	4,4	4,4	4.4	4.4	4.4	4.4	5 1,78	\$ 4.4 L	\$ (30,003) \$ (21,535) (20,860) (72,398) 150 (72,248) 92,095 4,763 (1,235) - - - 92,095 4,763 (1,235) - - - - - - - - - - - - - - - - - - -	Actual Month \$ (30,003) \$ (21,535) (20,860) (72,248) (72,248) 92,095 4,763 (1,235) 1,760,884	8/31/2022  Actual Month  \$ (30,003)  (21,535) (20,860) (72,248)  (72,248)  92,095 4,763 (1,235)  1,760,884  1,759,695 1,780,884
11.05% of 11.19% of	(7,249,951) \$	7,424,786	905		2,234,830	1,809,535 2,234,830	3,379,516 1,809,535 2,234,830	3,379,516 1,809,535 2,234,830	174,835 3,379,516 1,809,535 2,234,830	174,835 174,835 174,835 3,379,516 1,809,535 2,234,830	67,495 174,575 174,835 174,835 1,809,535 2,234,830	67,495 174,575 174,835 174,835 1,809,535 2,234,830	67,495 174,575 174,835 174,835 1,809,535 2,234,830	67,495 174,575 174,835 174,835 2,234,830	5,950 67,495 174,575 174,835 174,835 2,234,830	10,130 5,950 5,950 67,495 174,575 174,835 1,809,535 2,234,830	91,000 10,130 5,950 - - - - - - - - - - - - - - - - - - -	91,000 10,130 5,950 5,950 67,495 174,575 174,835 1,809,535 2,234,830	91,000 10,130 5,950 67,495 174,575 174,835 2,234,830	91,000 10,130 5,950 5,950 67,495 174,575 174,835 1,809,535 2,234,830	260 91,000 10,130 5,950 5,950 174,575 174,835 1,809,535 2,234,830	260 260 260 91,000 10,130 5,950 67,495 174,575 174,835 1,809,535 2,234,830	260 260 291,000 10,130 5,950 5,950 174,575 174,835 1,809,535 2,234,830	260 260 260 291,000 10,130 5,950 5,950 174,575 174,575 174,835 1,809,535 2,234,830	260 260 260 291,000 10,130 5,950 5,950 174,575 174,575 174,835 1,809,535 2,234,830	260 260 260 291,000 10,130 5,950 10,130 5,950 174,575 174,575 174,575 174,835 1,809,535 2,234,830	260 260 260 260 260 260 260 25,950 10,130 5,950 67,495 174,575 174,835 174,835	260 260 260 260 260 260 91,000 10,130 5,950 10,130 174,575 174,575 174,835 174,835 174,835 2,234,830	91,000 10,130 5,950 174,575 174,835 3,379,516 1,809,535 2,234,830	91,000 10,130 5,950 174,835 174,835 1,809,535 2,234,830	8/31/2022  udget Month  260 260 10,130 5,950 174,835 174,835 174,835 1,809,535 2,234,830
11.05% of Operating Expense 11.19% of Operating Expense	\$ (962,710)	(857,928)	1	(323,192)	453,947 (323,192)	49,840 453,947 (323,192)																						(A-B) (30,003) (21,535) (20,860) (72,398) (110) (72,508) 1,095 (5,367) (7,185) (7,185) (7,185) (104,782) (104,782) (123,523) 49,840 453,947 (323,192)	Fav/(Unfav) (A-B) (30,003) (21,535) (20,860) (72,398) (72,508) (72,508) (72,508) (72,508) (72,508) (72,508) (72,508) (72,508) (72,508) (1,095 (5,367) (7,185) (7,185) (1,038,523) 49,840 453,947 (323,192)	\$ Variance Fav/(Unfav) (A-B) (21,535) (20,860) (72,508) (110) (72,508) (17,185) (5,367) (7,185) (7,185) (7,185) (1,038,523) 49,840 453,947 (323,192)	Actual Montf  Mon  Mon  \$ Variance  \$ Variance  \$ (21,535)  (20,860)  (72,508)  (110)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (72,508)  (104,782)  (104,782)  (104,782)  (104,782)  (104,782)  (104,782)  (104,782)  (104,782)  (104,782)
ise se	s	-11.6%		0.0%	20.3%	2.8% 20.3% 0.0%	-30.7% 2.8% 20.3% 0.0%	(G/F) -30.7% 2.8% 20.3% 0.0%	-59.9% (G/F) -30.7% 2.8% 20.3%	-18.5% -59.9% -59.9% -30.7% -30.7% 20.3%	-30.8% -18.5% -59.9% -59.9% -30.7% 2.8% 20.3%	#DIV/0I -30.8% -18.5% -59.9% -59.9% 20.3% -30.7% -30.7%	#DIV/0! #DIV/0! -30.8% -18.5% -59.9% -59.9% -6/F) -30.7% 20.3%	0.0% #DIV/0! #DIV/0! -30.8% -18.5% -59.9% (G/F) -30.7% 2.8% 20.3%	-120.7% 0.0% #DIV/0! #DIV/0! -30.8% -18.5% -59.9% (G/F) -30.7% 2.8% 20.3%	-53.0% -120.7% 0.0% #DIV/0! #DIV/0! -30.8% -18.5% -59.9% -59.9% 0.0%	1.2% -53.0% -120.7% 0.0% #DIV/0! #DIV/0! -30.8% -18.5% -18.5% -59.9% 6(G/F) -30.7% 2.8% 20.3%	0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0! #DIV/0! #DIV/0! -30.8% -18.5% -59.9% 6/6/f) -30.7% 20.3%	#DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0! #DIV/0! #DIV/0! #DIV/0! -30.8% -18.5% -59.9% 6/6/F) -30.7% 20.3% 0.0%	#DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0! #DIV/0! #DIV/0! -30.8% -18.5% -59.9%  (G/F) -30.7% 20.3% 0.0%	#DIV/0! #DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0! -30.8% -59.9% 18.5% 20.3% 0.0%	.42.3% .27887.6% #DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0! -30.8% -59.9%  18.5% -59.9%  20.3% 0.0%	#DIV/0! -42.3% #DIV/0! #DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0!	#DIV/0! #DIV/0! -42.3% -27887.6% #DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0!	#DIV/0! #DIV/0! #DIV/0! -42.3% -27887.6% #DIV/0! 0.0% 1.2% -53.0% -120.7% 0.0% #DIV/0!	#DIV/0! #DIV/0! #DIV/0! #DIV/0! -42.3% -27887.6% #DIV/0! 0.0% 1.2% 1.2% 1.20.7% 0.0% 1.20.7% 0.0% 1.8.5% -59.9% -18.5% -59.9% 0.0% 0.0% 0.0%	#DIV/0!	#DIV/0! #DIV/0	S S	# Variance    Fav/(Unfav) as	5 6
	769,220 \$	59,847,186		1,244,736	9,024,375	17,578,218 9,024,375 1,244,736	31,999,856 17,578,218 9,024,375 1,244,736	31,999,856 17,578,218 9,024,375	60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	5,268,118 345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	5,268,118 345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	218,445 5,268,118 345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	2,768,205 218,445 5,268,118 5,268,118 345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	2,289,432 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	19,052,882 2,289,432 2,768,205 218,445 5,268,118 345,294 42,670,242 60,616,406 17,578,218 9,024,375 1,244,736	688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 345,294 42,670,242 60,616,406 17,578,218 9,024,375 1,244,736	12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 42,670,242 60,616,406 17,578,218 9,024,375 1,244,736	17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 17,578,218 9,024,375 1,244,736	11,850 17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 17,578,218 9,024,375 1,244,736	17,934,314 11,850 17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 17,578,218 9,024,375 1,244,736	1,315,805 17,934,314 11,850 17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375	7,417,594 1,315,805 17,934,314 11,850 17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 5,268,118 345,294 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	97,776 7,417,594 1,315,805 17,934,314 11,850 17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 5,268,118 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	9,103,139 \$ 97,776 7,417,594 1,315,805 17,934,314 11,850 17,946,164 12,039,221 688,645 19,052,882 2,289,432 2,768,205 218,445 2,289,432 2,768,205 218,445 42,670,242 60,616,406 31,999,856 17,578,218 9,024,375 1,244,736	0 0 4 0 4 4 0 4 4 0 0 0 0 0 0 0 0 0 0 0	2 2 2 2 2 4 6 6 6 12		
	. \$	62,958,098	111111111111111111111111111111111111111	291,900	9,894,772	18,400,226 9,894,772 291,900	34,371,200 18,400,226 9,894,772 291,900	34,371,200 18,400,226 9,894,772 291,900	62,958,098 34,371,200 18,400,226 9,894,772 291,900	43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	683,443 43,901,693 62,958,098 62,958,098 34,371,200 18,400,226 9,894,772 291,900	683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	5,268,118 - 683,443 43,901,693 62,958,098 62,958,098 34,371,200 18,400,226 9,894,772 291,900	5,268,118 - 683,443 - 43,901,693 - 62,958,098 - 62,958,098 - 34,371,200 - 18,400,226 - 9,894,772 - 291,900	456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 62,958,098 34,371,200 18,400,226 9,894,772 291,900	2,925,310 456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	688,645 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	19,056,405 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	20,265 19,056,405 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	19,036,140 20,265 19,056,405 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	1,327,860 19,036,140 20,265 19,056,405 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	92,080 8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900	9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,999,765 688,645 11,999,765 2,826,740 2,925,310 456,790 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 38,371,200 38,371,200	9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,999,765 688,645 11,999,765 688,645 19,052,882 2,826,740 2,925,310 456,790 456,790 2,925,310 456,790 2,925,998 456,790 2,925,998 456,790 2,925,998 456,790 2,925,998 456,790 2,925,998 2,925,998 2,925,998	s of 08/31/22 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,999,765 688,645 19,052,882 19,052,882 2,826,740 2,925,310 456,790 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772 291,900		
Oper	769,220	3,110,912	(900,200)	ושבם בשמו	870,397	822,008 870,397	2,371,344 822,008 870,397	(F-E) 2,371,344 822,008 870,397	(2,341,692) (F-E) 2,371,344 822,008 870,397	(1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(338,149) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(338,149) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(338,149) (1,231,451) (2,341,692) ( <i>F-E</i> ) 2,371,344 822,008 870,397	(338,149) (1,231,451) (2,341,692) ( <i>F-E</i> ) 2,371,344 822,008 870,397	(238,345) 0 (338,149) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(157,105) (238,345) (238,345) 0 (338,149) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(537,308) (157,105) (157,105) (238,345) 0 0 (338,149) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(537,308) (157,105) (157,105) (238,345) 0 0 (338,149) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(537,308) (157,105) (157,105) (238,345) (238,345) 0 (338,149) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	39,456 (537,308) (157,105) (1538,345) (238,345) 0 (338,149) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(1,110,241) 39,456 (537,308) (157,105) (238,345) 0 (338,149) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(8,415) (1,110,241) 39,456 39,456 (157,105) (157,105) (238,345) (238,345) 0 (338,149) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(1,101,826) (8,415) (1,110,241) 39,456 (157,105) (157,105) (1238,345) (238,345) (1,231,451) (1,231,451) (1,231,451) (1,231,451) (1,231,451) (1,231,451) (2,341,692) (1,231,344) 822,008 870,397	(12,055) (1,101,826) (8,415) (1,110,241) 39,456 (157,105) (157,105) (238,345) (157,105) (238,345) (157,105) (238,149) (1,231,451) (1,231,451) (1,231,451) (2,341,692) (1,231,344) 822,008 870,397	(617,386) (12,055) (1,101,826) (8,415) (1,110,241) 39,456 (157,105) (157,105) (238,345) (157,105) (238,345) (157,105) (238,149) (1,231,451) (1,231,451) (2,341,692) (1,231,344) 822,008 870,397	5,696 (617,386) (12,055) (1,101,826) (8,415) (1,110,241) 39,456 (1537,308) (157,105) (1238,345) (238,345) (238,345) (238,149) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	\$ (478,081) 5,696 (617,386) (12,055) (1,101,826) (8,415) (1,110,241) 39,456 (537,308) (157,105) (238,345) (238,345) (238,349) (1,231,451) (1,231,451) (1,231,451) (2,341,692) (F-E) 2,371,344 822,008 870,397	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	*av/(Unfav) (E-F) (478,081) 5,696 (617,386) (12,055) (1,101,826) (8,415) (1,110,241) 39,456 - (537,308) (157,105) (1238,345) (238,345) - (338,149) (1,231,451) (2,341,692) (2,341,692) (1,231,334 822,008 870,397	\$ Variance av/(Unfav) (E-F) (478,081) 5,696 (617,386) (1,101,826) (8,415) (1,110,241) 39,456 (157,105) (238,345) (157,105) (238,345) (157,105) (238,149) (1,231,451) (1,231,451) (1,231,451) (1,231,452) (2,341,692) (1,231,344 822,008 870,397	FTD Actual vs.  \$ Variance aw/(Unfav) (E-F) (478,081) 5,696 (617,386) (12,055) (1,101,826) (8,415) (1,110,241) 39,456 (157,105) (238,345) (157,105) (238,149) (1,231,451) (1,231,451) (1,231,451) (1,231,451) (1,231,452) (2,341,692) (F-E) (2,341,692) (F-E) (2,371,344 822,008 870,397
Operating Fund	s	4.9%	0.0%	!!	8.8%	4.5% 8.8%	6.9% 4.5% 8.8%	(G/F) 6.9% 4.5% 8.8%	-3.7% (G/F) 6.9% 4.5% 8.8%	-2.8% -3.7% (G/F) 6.9% 4.5% 8.8%	-49.5% -2.8% -3.7% -3.7% (6/F) 6.9% 4.5% 8.8%	#DIV/0! -49.5% -2.8% -3.7% -3.7% -3.7% -3.7% -3.7%	0.0% #DIV/0! -49.5% -2.8% -3.7% -3.7% 6.9% 4.5% 8.8%	0.0% 0.0% #DIV/0! -49.5% -2.8% -3.7% (6/F) 6.9% 4.5%	-52.2% 0.0% 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5% 8.8%	-5.4% -52.2% 0.0% 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5%	-19.0% -5.4% -5.2.2% 0.0% 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5% 8.8%	0.0% -19.0% -5.4% -52.2% 0.0% 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5% 8.8%	0.0% 0.0% -19.0% -5.4% -52.2% 0.0% 0.0% 0.0% 1#DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5%	0.3% 0.0% 0.0% -19.0% -52.2% -52.2% 0.0% 0.0% 0.0% 4#DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5% 8.8%	-5.8% 0.3% 0.0% 0.0% -19.0% -5.4% -52.2% 0.0% -52.2% 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.9% 4.5% 8.8%	-41.5% -5.8% 0.0% 0.0% 0.0% -19.0% -52.2% -52.2% 0.0% -52.2% -52.	-5.8% -41.5% -5.8% 0.3% 0.0% 0.0% -19.0% -5.4% -52.2% -0.0% -0.0% -54.2% -52.2% -52.2% -52.2% -52.2% -52.2% -52.2% -53.7% -2.8% -2.8% -3.7% -3.7% -3.7% -3.7% -3.7% -3.7% -3.7% -3.8%	-0.9% -5.8% -41.5% -5.8% -0.3% -0.0% -0.0% -19.0% -19.0% -52.2% -0.0% -52.2% -52.2% -52.2% -52.2% -52.2% -52.2% -53.7% -2.8% -2.8% -3.7% -3.7% -3.7% -3.7% -3.7% -3.7% -3.7% -3.8%	-7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% -19.0% -5.4% -5.2.2% 0.0% -5.2.2% 0.0% 49.5% -2.8% -2.8% -3.7% 6.9% 4.5% 8.8%	6.2% -7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% -19.0% -5.4% -52.2% 0.0% -52.2% 0.0% -52.2% 0.0% -52.2% 0.0% -52.2% 0.0% -53.7% -2.8% -3.7% 6.9% 4.5% 8.8%			ac de la companya de		
6	\$ 84,597 \$	60,531,809	1,261,536		9,423,073	17,597,343 9,423,073	32,249,856 17,597,343 9,423,073	32,249,856 17,597,343 9,423,073	60,616,406 32,249,856 17,597,343 9,423,073	42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	5,268,118 345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	5,268,118  345,294  42,670,242  60,616,406  32,249,856 17,597,343 9,423,073	218,445 5,268,118 345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	2,768,205 218,445 5,268,118 5,268,118 345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	2,289,432 2,768,205 218,445 5,268,118 5,268,118 - 3,45,294 42,570,242 60,616,406 32,249,856 17,597,343 9,423,073	19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 - 345,294 42,570,242 60,616,406 32,249,856 17,597,343 9,423,073	918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	11,809,673 918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	17,946,164 11,809,673 918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	11,850 17,946,164 11,809,673 918,193 19,052,882 2,768,205 2,768,205 218,445 5,268,118 345,294 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	17,934,314 11,850 17,946,164 11,809,673 918,193 19,052,882 2,768,205 218,445 5,268,118 5,268,118 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	1,315,805 17,934,314 11,850 17,946,164 11,809,673 918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 5,268,118 42,670,242 60,616,406 32,249,856 17,597,343 9,423,073	7,417,594 1,315,805 17,934,314 11,850 17,946,164 11,809,673 918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 5,268,118 60,616,406 32,249,856 17,597,343 9,423,073	97,776 7,417,594 1,315,805 17,934,314 11,850 17,946,164 11,809,673 918,193 19,052,882 2,768,205 218,445 5,268,118 5,268,118 5,268,118 5,268,118 60,616,406 32,249,856 17,597,343 9,423,073	0 0 4 0 4 0 4 0 0 0 0 0	9,103,139 97,776 7,417,594 1,315,805 17,934,314 11,859,673 918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 5,268,118 5,268,118 5,268,118	Projection 9,103,139 97,776 7,417,594 1,315,805 17,934,314 11,850 17,946,164 11,809,673 918,193 19,052,882 2,768,205	*Revised Projection 9,103,139 97,776 7,417,594 1,315,805 17,934,314 11,850 17,946,164 11,809,673 918,193 19,052,882 2,768,205 218,445 5,268,118 5,268,118 5,268,118 5,268,118 5,268,118 5,268,118 6,616,406	AY21-22 *Revised Projection 9,103,139 97,776 7,417,594 1,315,805 17,934,314 1,1850 17,946,164 11,809,673 918,193 19,052,882 2,289,432 2,768,205 218,445 5,268,118 5,268,118 5,268,118 5,268,118 5,268,16406
7	\$	62,958,098	291,900		9,894,772	18,400,226 9,894,772	34,371,200 18,400,226 9,894,772	34,371,200 18,400,226 9,894,772	62,958,098 34,371,200 18,400,226 9,894,772	43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	2,925,310 456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	92,080 8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	\$ 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 19,056,405 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	\$ 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	Original Budget  \$ 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	AY21-22  Original Budget  \$ 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772	AY21-22 Original Budget \$ 9,581,220 92,080 8,034,980 1,327,860 19,036,140 20,265 11,770,217 918,193 19,052,882 2,826,740 2,925,310 456,790 5,268,118 683,443 43,901,693 62,958,098 34,371,200 18,400,226 9,894,772
	\$ 84,597	2,426,289	(969,636)																									(1-J) (478,081) 5,696 (617,386) (12,055) (1,101,826) (8,415) (1,110,241) 39,456 39,456 (157,105) (1238,345) (1238,345) (1238,345) (1,231,451) (2,341,692) (1,231,344) 802,883 471,699		\$ Variance \$   \$ Variance \$   \$ Variance \$   \$   \$   \$   \$   \$   \$   \$   \$   \$	Projected vs. Budget \$ Variance % Varian    Fav/(Unfav) Fav/(Unfi   (I-J) (K/J)   (478,081) -5.0%   5,696 6.2%   (6617,386) -7.7%   (12,055) -0.9%   (1,101,826) -5.8%   (8,415) -41.5%   (1,10,241) -5.8%   (1,110,241) -5.8%   (1,57,105) -5.4%   (238,345) -52.2%   (157,105) -5.4%   (238,345) -52.2%   (1,231,451) -2.8%   (1,231,451) -2.8%   (1,231,451) -2.8%   (1,231,452) -3.7%   (1,1) (K/J)   2,121,344 6.2%   802,883 4.4%   471,699 4.8%
		3.9%	-332.2%		4.8%	4.4%	6.2% 4.4% 4.8%	(K/J) 6.2% 4.4% 4.8%	-3.7% ( <i>K/J</i> ) 6.2% 4.4% 4.8%	-2.8% -3.7% ( <i>K/J</i> ) 6.2% 4.4%	-49.5% -2.8% -3.7% -3.7% -4.4% 4.4%	#DIV/0! -49.5% -2.8% -3.7% (K/J) 6.2% 4.4%	0.0% #DIV/0! -49.5% -2.8% -3.7% (K/J) 6.2% 4.4%	#DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% (K/J) 6.2% 4.8%	-52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% (K/J) 6.2% 4.4%	-5.4% -52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% (K/J) 6.2% 4.4%	-19.0% -5.4% -52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% (K/J) 6.2% 4.4%	0.0% -19.0% -5.2% -52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.2% 4.4%	0.0% 0.0% -19.0% -5.4% -52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% 4.4% 4.4%	0.3% 0.0% 0.0% 0.0% -19.0% -52.2% #IDIV/0! 0.0% #IDIV/0! -49.5% -2.8% -3.7% 4.4% 4.4%	-5.8% 0.3% 0.0% 0.0% -19.0% -52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.2% 4.4%	-41.5% -5.8% 0.3% 0.0% 0.0% -19.0% -52.2% #DIV/0i 0.0% #DIV/0i -49.5% -2.8% -3.7% 4.4% 4.4%	-5.8% -41.5% -5.8% 0.3% 0.0% 0.0% -19.0% -5.4% -5.2.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% 6.2% 4.4%	-0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% -19.0% -5.4% -5.22% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% 4.4% 4.4%	-7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% -19.0% -19.0% -52.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% -3.7% 4.4% 4.4%	6.2% -7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% -19.0% -5.2% #DIV/0i 0.0% #DIV/0i 0.0% #DIV/0i -49.5% -2.8% 4.4% 4.4%	5.0% 6.2% 77.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% 19.0% -5.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% 4.4% 4.4%	(K/J) -5.0% 6.2% -7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% -5.4% -5.2% #DIV/0! 0.0% #DIV/0! -49.5% -2.8% 4.4% 4.8%	Fav/(Unfav) (K/J) -5.0% 6.2% -7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% 0.0% 6.2% #IDIV/0! 0.0% #IDIV/0! 0.0% #IDIV/0! -49.5% -2.8% 4.4% 4.4%	% Variance Fav/(Unfav) (K/J) -5.0% 6.2% -7.7% -0.9% -5.8% -41.5% -5.8% 0.0% 0.0% 0.0% 0.0% 0.0% 1.90/0! 0.0% #IDIV/0! 0.0% #IDIV/0! 0.0% 4.44% 4.48%	Fav/(Unfav) (K/J) -5.0% 6.2% -7.7% -0.9% -5.8% -41.5% -5.8% 0.0% -0.0% 0.0% 0.0% 0.0% 19.0% -5.4% -5.2.2% #DIV/0! -0.95% -2.8% #DIV/0! -49.5% -2.8% 4.4% 4.4%